Objective	Addressed by:
Mapping of the range of services that are provided currently across the borough and any potential gaps in provision (and quality) or geography with feedback from young people on the extent to which these services meet their needs and aspirations	<ul> <li>Desktop research         <ul> <li>Visual map of services provided to young people by the council and its partner organisations completed;</li> <li>Review undertaken of existing council strategies around young people (and key themes identified);</li> <li>GIS mapping of council youth centres against population, income deprivation, child wellbeing and excess weight data sets; budget review of council spending on provision for young people</li> <li>Review of council spending on youth provision</li> </ul> </li> <li>Shared Intelligence's engagement work         <ul> <li>Collaborative design workshops</li> <li>Deliberative discussions</li> <li>Ethnographic research</li> <li>School survey</li> <li>Workshop with young people, parents/carers and youth providers</li> <li>Task and Finish group with youth providers on emerging findings</li> </ul> </li> </ul>
The services and support that young people are looking for and their views on how these should be delivered, and by whom	<ul> <li>Shared Intelligence's engagement work</li> <li>Collaborative design workshops</li> <li>Deliberative discussions</li> <li>Ethnographic research</li> <li>School survey</li> <li>Workshop with young people on emerging findings</li> <li>Recommendations &amp; action plan</li> <li>Recommendation D: Give young people influence on council decision-making (including the</li> </ul>

	<ul> <li>service offer, service development, the commissioning budget and any other appropriate youth issues), working alongside council officers and elected members.</li> <li>Recommendation A: Support young people to create, discover and take part in activities in the borough and make sure that these activities and spaces are affordable and accessible for all</li> <li>Recommendation F: Conduct a youth-focused audit of spaces to understand how to create venues which meet the needs of young people. Based on these findings, present further recommendations to Cabinet detailing what role the council should have in the delivery of this provision</li> </ul>
The relationship between play and youth provision and whether the current approach is still fit for purpose	<ul> <li>Shared Intelligence's engagement work         <ul> <li>Workshop with youth and adventure play staff</li> </ul> </li> <li>Recommendations &amp; action plan         <ul> <li>Recommendation I: Review where services for young people sit within the Council structure, and review the accountability and governance of the youth offer within the Council, to ensure the right balance between protecting young people from harm, and enabling them to enjoy an adolescence of hopefulness and fulfilled potential.</li> <li>Recommendation J: Undertake a reorganisation of the youth service to coordinate the delivery of the youth offer more effectively</li> <li>Recommendation E: Combine the Youth and Play grants scheme with the Positive Future Fund under the 'Positive Future for Young People Fund'. The new programme will be accessible to arts and creative organisations, independent local suppliers and sports organisations. A proportion of this fund will be overseen by young people.</li> </ul> </li> </ul>
	✓ Monitoring reports

Analysis of the current usage of the Council's youth services, its fitness for purpose, and tests for duplication and join- up	<ul> <li>Attendance statistics collated for council youth clubs and commissioned organisations</li> <li>✓ Desktop research         <ul> <li>Visual map of services provided to young people by the council and its partner organisations completed;</li> <li>Review undertaken of existing council strategies around young people (and key themes identified);</li> </ul> </li> <li>✓ Recommendations &amp; action plan         <ul> <li>Recommendation I: Review where services for young people sit within the Council structure, and review the accountability and governance of the youth offer within the Council, to ensure the right balance between protecting young people from harm, and enabling them to enjoy an adolescence of hopefulness and fulfilled potential</li> <li>Recommendation J: Undertake a reorganisation of the youth service to coordinate the delivery of the youth offer more effectively</li> </ul> </li> </ul>
The priorities for the provision of services for young people	<ul> <li>Shared Intelligence's engagement work</li> <li>Collaborative design workshops</li> <li>Deliberative discussions</li> <li>Ethnographic research</li> <li>School survey</li> <li>Workshop with young people, parents/carers and youth providers</li> <li>Task and Finish group with youth providers on emerging findings</li> <li>Recommendations &amp; action plan</li> <li>Recommendation G: Utilise the extensive knowledge base and insights of youth providers across the borough to compliment the insights gained from young people and inform the council's policies and strategies for young people</li> </ul>

	<ul> <li>Recommendation D: Give young people influence on council decision-making (including the service offer, service development, the commissioning budget and any other appropriate youth issues), working alongside council officers and elected members.</li> <li>Recommendation E: Combine the Youth and Play grants scheme with the Positive Future Fund under the 'Positive Future for Young People Fund'. The new programme will be accessible to arts and creative organisations, independent local suppliers and sports organisations. A proportion of this fund will be overseen by young people.</li> <li>Recommendation H: Work with the rich arts and creative sector with businesses and sports across the borough to broaden the scope of activities available to young people to enrich their lives.</li> <li>Recommendation A: Support young people to create, discover and take part in activities in the borough and make sure that these activities and spaces are affordable and accessible for all</li> <li>Recommendation F: Conduct a youth-focused audit of spaces to understand how to create venues which meet the needs of young people. Based on these findings, present further recommendations to Cabinet detailing what role the council should have in the delivery of this provision</li> </ul>
A value for money assessment to test whether budgets are used to best effect and efficiency	<ul> <li>Desktop research</li> <li>Collation of budget information on services provided to young people by the council and its partners</li> </ul>
The sustainability of activities of value that have been initiated by young people and the community through funding streams such as Positive Futures;	<ul> <li>Desktop research         <ul> <li>Meeting with Positive Future Leads to identify best practice</li> <li>Meeting with The Nest to identify best practice</li> </ul> </li> <li>Recommendations &amp; action plan</li> </ul>

	<ul> <li>Recommendation E: Combine the Youth and Play grants scheme with the Positive Future Fund under the 'Positive Future for Young People Fund'. The new programme will be accessible to arts and creative organisations, independent local suppliers and sports organisations. A proportion of this fund will be overseen by young people.</li> </ul>
Whether information about services for young people is readily available in a way that young people can access	<ul> <li>Shared Intelligence's engagement work</li> <li>Collaborative design workshops</li> <li>Deliberative discussions</li> <li>Ethnographic research</li> <li>School survey</li> <li>Workshop with young people, parents/carers and youth providers</li> <li>Task and Finish group with youth providers on emerging findings</li> </ul>
	<ul> <li>Recommendations &amp; action plan</li> <li>Recommendation C: Ensure that every young person, parent, carer and professional in the borough has access to up-to-date and comprehensive information about what is available</li> <li>Recommendation B: Create clearer pathways for young people to access information around careers advice, emotional wellbeing and personal development, and ensure this is easily accessible.</li> </ul>
Gathering the views of parents and carers to identify their priorities for the provision of services for young people	<ul> <li>Shared Intelligence's engagement work</li> <li>Deliberative discussions</li> <li>School survey</li> <li>Workshop with, parents/carers</li> </ul>